October, 2015

SUBMERGE!, a festival celebrating marine science, draws 5,000 visitors.

September

500,000 attend Maker Faire at New York Hall of Science.

October

NYSCI inaugurates new initiative: Women Supporting Women and Girls in STEM.

November

Denise Ramos of ITT and Jeanne Sullivan of StarVest Partners honored at gala.

October

NYSCI inaugurates new initiative: Women Supporting Women and Girls in STEM.

March

NYSCI hosts international CompleNet Conference and launches Big Data Fest.

March

Network Literacy: Essential Concepts and Core Ideas is published.

June

NYSCI opens Connected Words, the world’s largest immersive digital museum exhibition.

May

NYSCI receives National Medal for Museum and Library Service.

June

NYSCI completes its 50th Anniversary Campaign, raising $54 million.

2015 ANNUAL REPORT • NEW YORK HALL OF SCIENCE
This spring, I had the privilege of visiting the White House to receive the nation’s highest honor for a museum: the National Medal for Museum and Library Services.

Maria Cortes Ruiz, a former Explainer resident in our Science Career Ladder program, joined me to accept this award from the First Lady, Michelle Obama.

Maria, (left), came to New York from Colombia when she was 18, speaking limited English. A few months later, she joined NYSCI’s Science Career Ladder. This year she will be graduating from City College with a degree in chemical engineering.

I am so proud to lead an organization that continually has this kind of life-changing effect on the young people in our community. Equally fulfilling is that this recognition is a testament to NYSCI’s national impact on STEM learning.

We all know there is an urgent need to improve the public understanding of science and to prepare the next generation to lead the world in innovative applications of science and technology. At NYSCI, we embrace this opportunity by making learning irresistible. We empower young people, like Maria, to see their own abilities and discover what inspires them.

I am deeply grateful to our supporters and advocates that make this work possible, and I am proud to share with you some highlights from our 50th anniversary year.

Margaret Honey, President & CEO

PRESIDENT’S LETTER
Five years ago NYSCI embarked on a $50 million campaign to re-imagine science learning through strategies of engagement called Design-Make-Play.

This year, the institution surpassed that goal, raising $54 million.

Campaign funds contributed from dozens of foundations, corporations and individual philanthropists enabled NYSCI to restore the original 1964 Great Hall and launch groundbreaking new exhibitions and large-scale events that enable the museum to serve as a premier destination for children and families. Investment was also made in NYSCI’s work beyond-the-walls of the museum, enabling the development of math and science applications that foster deep engagement, open-ended exploration, imaginative learning and delight.

Campaign support made it possible for NYSCI to partner with the formal education sector to foster teacher excellence and provided funds to expand NYSCI’s signature Science Career Ladder program to include rich professional development offerings for aspiring youth in the community. Finally, the campaign enabled NYSCI to launch the Sara Lee Schupf Family Center for Play, Science and Technology (SciPlay), an applied research and development initiative designed to create new products that enhance how we engage and support young people in learning science.
On May 18, NYSCI was awarded the National Medal for Museum and Library Service, the nation’s highest honor for museums and libraries.

NYSCI received this award in recognition of its work with local communities and the promise it holds as a model for other institutions around the nation.

NYSCI’s largest audiences, which include families, schools and teachers, come from Queens, the most ethnically diverse urban area in the country. Forty-eight percent of Queens residents are foreign-born, representing over 100 different nations and speaking over 138 different languages. This context informs all of NYSCI’s work.

Through the guiding Design-Make-Play philosophy, NYSCI is committed to transforming science, technology, engineering and math (STEM) learning locally, nationally and globally by creating experiences, products and programs that engage diverse communities of young people in becoming passionate and knowledgeable about STEM and STEM careers. NYSCI was awarded the National Medal because of its success in using this philosophy to create innovative STEM learning experiences, use technologies to extend its reach beyond the walls of the museum, and work collaboratively with stakeholders to build programs to meet the needs of local communities.
In June, NYSCI debuted a groundbreaking exhibition of unprecedented scale that immerses visitors in a fantastical world, inspiring learning, empowerment and delight. Connected Worlds is the largest interactive digital museum exhibition in the world. A first-of-its-kind experience rooted in systems thinking and sustainability science, it was dubbed by Wired magazine as “the key to digital learning.”

Through state-of-the-art sensor technologies, visitors interact with dynamic animated projections of six distinct but interconnected environments. As visitors explore and play, their movements and decisions affect the environments. They can direct the flow of water to different ecosystems, plant seeds to grow trees and attract animals, and chop down dying trees to allow the environments to be replenished. Visitors explore the interconnectedness of environments, strategize to keep systems balanced, and experience how individual and collective actions can have impact. The continuously changing experiences are driven by gesture-sensing and location-tracking technologies as well as global and environmental databases.

Connected Worlds was created in partnership with Design I/O. Project collaborators include Columbia University’s Center for International Earth Science Information Network, Yale University’s Cognitive Science Department, New York University’s Games for Learning Institute, programmer and conceptual artist Zach Gage, and Big Show Construction Management. The exhibition was made possible with generous support from The JPB Foundation, the National Science Foundation, Google Inc., The Nasdaq Educational Foundation, Inc., Carnegie Corporation of New York and Xylem.
Recognized as a national leader for STEM education, NYSCI is home to scientists and educators that apply technology to broaden pathways for all learners.

NYSCI’s dynamic digital platforms offer a new vision for STEM learning. The award-winning Virtual Visits program, for example, connects students in classrooms, hospitals or other settings with NYSCI educators, providing a rich, interactive science learning experience.

The institution has been expanding its reach beyond the walls by developing a groundbreaking suite of iPad apps called Noticing Tools™ that allow young people to develop creative solutions to problems in classrooms or other settings. The Noticing Tools™ were designed in collaboration with a diverse group of New York City teachers to engage students in foundational science and math concepts through real world problems that matter to them.

In addition, NYSCI researchers have been developing supporting resources for educators to implement the Noticing Tools™ in their classrooms. Working in collaboration with teachers, NYSCI educators have begun to develop a series of online professional development courses and curricula that incorporate the Noticing Tools™, and to offer examples of student projects and classroom activities that educators can apply in their own lesson plans.

These programs exemplify the Design-Make-Play approach to deeper learning and engagement of STEM, and have the potential to transform learning in the classroom, expanding NYSCI’s national reach to schools across the country.
STEM Nights

STEM Nights bring together science and technology professionals with high school and college students, creating a platform for them to connect and network. STEM professionals serve as role models, provide important insight into careers, and offer diverse examples of professional pathways. The evenings feature panel discussions with industry leaders from companies such as Con Edison and the Office of Naval Research, question-and-answer sessions, time for networking, and career fairs that highlight internship opportunities. STEM Nights are held quarterly and have recently expanded to include the greater New York community.

NYSCI Neighbors

NYSCI Neighbors engages families through science education programming and events that honor the cultural traditions and scientific legacies of NYSCI’s neighboring communities. Launched in 2011, NYSCI Neighbors has engaged more than 700 families, schools, educators and community organizations within a two-mile radius of the museum. NYSCI Neighbors involves deep collaboration and partnerships with parent teacher associations, parent coordinators, school leaders and community organizations to provide enrichment opportunities for children during and after school. NYSCI Neighbors engages community members in educational activities that support whole-family learning and strategies that mitigate cultural and language barriers.

Women Supporting Women and Girls in STEM

NYSCI hosted its first annual Women Supporting Women and Girls in STEM reception in Manhattan, which brought together an outstanding group of women – from professors and academic leaders to corporate executives and entrepreneurs. Led by guest speakers Jeanne Sullivan, co-founder of StarVest Ventures, and Karen McLoughlin, chief financial officer at Cognizant Technology Solutions, women participated in provocative discussions around nurturing the education and careers for girls and women in STEM. NYSCI leads this initiative with its own projects and programs designed to increase female participation, mentoring and interest in STEM, including Girls First Digital Studio, Science Adventures for Girls, and the Science Career Ladder.

Making at NYSCI

Maker Space is a dynamic learning environment at NYSCI where aspiring makers of all ages tinker, experiment, create, share ideas and work with physical and digital tools year-round. NYSCI’s maker programs provide young people, ages 3 to 18, multiple pathways to learning STEM that in turn foster imagination, critical thinking, entrepreneurship and innovation. This year, Maker Space launched a new suite of workshops for school groups and teachers that are aligned to the New York State education standards and encourage experimentation and collaboration.
Teacher Development

NYSCI helps thousands of teachers each year infuse their classes with hands-on activities, scientific inquiry and standards-based content. Programs include online and in-person workshops and courses, in-class coaching, and a variety of curricular resources. This year, NYSCI expanded its teacher programs to incorporate the museum’s Design-Make-Play approach. These new workshops offer innovative professional development experiences that foster problem solving and critical thinking skills through student-driven activities that involve divergent solutions, meaningful reflection and creative collaboration. NYSCI’s professional development programs inspire teacher motivation and enhance performance in science classrooms at all grade levels.

Big Data Fest

In March 2015, NYSCI hosted Big Data Fest, a family festival that revealed the importance and relevance of “Big Data.” Big Data is used to describe everything from analyzing DNA sequences for disease detection to understanding how social media affects political, environmental and economic decision-making. Through hands-on projects, citizen science, talks, videos and performances, Big Data Fest allowed more than 1,000 visitors to experience first-hand how many of the most important scientific and technological advancements are made through the use of various kinds of data.

World Maker Faire

NYSCI hosted the fifth annual World Maker Faire, a weekend of creativity, discovery and innovation that is equal parts science fair, carnival, technology convention, art festival and gathering for people interested in all kinds of do-it-yourself engineering. This year, World Maker Faire attracted more than 85,000 people who came from 45 states and 36 countries to see the works of more than 800 makers. Attendees include families, educators, engineers, artists, technologists, entrepreneurs and corporate leaders that connect, tinker and make all types of STEM-related activities. In honor of World Maker Faire, Mayor Bill de Blasio proclaimed September 15 – 21 “New York City Maker Week.”

learnXdesign

NYSCI partnered with six science and technology museums from across North America to develop and launch learnXdesign.org, a resource for the informal learning community. The website contains more than 30 hands-on activities for use by educators in a variety of out-of-school settings, including after-school programs, libraries and youth clubs. Activities focus on design-based learning, an educational model where students are presented with a challenge that requires them to actively engage in the learning process by creating hypotheses, experimenting and drawing conclusions.
Thank you to all who support NYSCI.

2015 grants and gifts including multi-year awards:

- Alfred P. Sloan Foundation
- Phyllis and Ivan G. Seidenberg Family Foundation, Inc.
- May and Samuel Rudin
- NYC Department of Cultural Affairs
- National Grid
- The Kupferberg Foundation
- The Hyde and Watson Foundation
- Ericsson
- Nicholas and Anita Donofrio
- Consolidated Edison Company of NY
- Cisco
- $50,000 – $99,999
  - Xerox Corporation
  - The Walt Disney Company
  - Americus, LLC
  - Stavros Niarchos Foundation
  - New York State Council on the Arts
  - New York Community Trust
  - The Liu Foundation
  - Heising-Simons Foundation
  - Finsbury
  - Cognizant Technology Solutions
  - Charina Foundation
  - Carmen Lucia Buck Foundation
  - The Peter and Veronique Fournier Foundation, Inc.
- $500,000+
  - multi-year awards:
  - 30, 2015) grants and gifts including Fiscal Year 2015 (July 1, 2014 to June 30, 2015)
- Thank you to all who support NYSCI.
- American Tower Corporation
- American Express
- Alcatel-Lucent Technologies
- Accenture
- IBM Corporation
- Golden Family Foundation
- Juniper Networks
- Kimberly-Clark Corporation
- Jay N. Levine and Tommy L. Levine Family Foundation, Inc.
- MasterCard International Inc.
- Mary Jane and George McCormack
- McGuire Woods LLP
- MTI Life Foundation
- The New York Mets
- Pfizer Inc.
- Gary B. Pillersdorf, Esq.
- The Pinkerton Foundation
- The Pumpkin Foundation/ Joseph H. and Carol F. Reich
- Saratoga Family Foundation
- Sara Lee and Axel Schupf
- Samberg Family Foundation
- Joseph H. and Carol F. Reich
- Institute of Museum and Library Services
- Intel
- Isambard Kingdom Brunel Society of North America
- Rachel D. Kott
- Susan Lorio and Martin R. Kupferberg
- Libby Mutual Group
- Morgan Stanley
- Morgan Lewis & Bockius LLP
- Nasdaq
- NetworkStems, Inc.
- Neuberger Berman Foundation
- Nokia Siemens Networks US LLC
- Paul, Weiss, Rifkind, Wharton & Garrison
- Prokshaer
- Prudential Financial, Inc.
- PwC and Strategies & Jane Safer
- Stephen and Maxine Sands
  - Linda S. Sanford
  - Lisa and Alan Sinshow
Campaign grants and gifts
(July 1, 2009 to June 30, 2015)
including multi-year awards:

$1,000,000+
Cisco Systems, Inc.
City of New York
Beth and Russell Cary
The Bill and Melinda Gates Foundation
Golden Family Foundation
Google Inc.
The JPB Foundation
Sara Lee and Axel Schupf
Lubin Family Foundation
Phyllis and Ivan G. Seidenberg
Sara Lee and Axel Schupf
Lubin Family Foundation
Phyllis and Ivan G. Seidenberg
Sara Lee and Axel Schupf
Lubin Family Foundation
Phyllis and Ivan G. Seidenberg
Sara Lee and Axel Schupf
Lubin Family Foundation
Phyllis and Ivan G. Seidenberg
Marilyn and Jim Simons
Verizon Communications and the Verizon Foundation

$500,000 – $999,999
The Carson Family Charitable Trust
Cognizant Technology Solutions
Hebrew Technical Institute
The Kupferberg Foundation
Max Kupferberg
Nasdaq
The Noyce Foundation
The Walt Disney Company

$300,000 – $499,999
The Fiduciary Foundation
Honors-Smith Foundation
Hive Digital Media Learning Fund
IBM Corporation
The Liu Foundation
The John O. and Catherine T.
MacArthur Foundation
The Countess Moira Charitable
Foundation
The Gordon and Betty Moore Foundation
Motorola Solutions Foundation
The Pinkerton Foundation
Target
Xerox Corporation

$100,000 – $499,999
American Express
Bank of New York Mellon
Booth Ferris Foundation
The Peter and Carmen Lucia Buck Foundation
Francisco O’Sullivan and Maria Ines Kawamura
Arthur Vining Davis Foundation
Nicholas and Anita Donofrio
The Camille & Henry Dreyfus Foundation
The Heards Foundations
The Hyde and Watson Foundation
J.P. Morgan Chase
Jesse and Joan Kupferberg Family Foundation
The Lambert Foundation Fund of Tides Foundation
MetLife Foundation
The New York Community Trust
New York Community Bank
New York Life Foundation
Richmond County Savings Foundation
The Rockefeller Foundation
Samsung Telecommunications Americas, LLC
James W. Stevens
Time Warner Cable
Melissa Vail and Norman Selby
Margo and Anthony Viscusi

$50,000 – $99,999
Anthony Asnes and Regan Healey
Carnegie Corporation of New York
The Cioffi Family
Stuart Fischer and Jeanette Mall
Isambard Kingdom Brunel Society
of North America
L’Oreal USA Inc.
The Lehmann Family Fund
Paul and Marilyn Malchow
The Neuberger Berman Foundation
The Susan and Elihu Rose Foundation
The Edward John and Patricia Rosenwald Foundation
Samueli Foundation
Anil Shrivastava and Namita Luthra
Singer Sewing Company

$20,000 – $49,999
Anna Ewing and John Capostosto
Erik and Christina Dutschmann
Ewing Marion Kauffman Foundation
Jill and Jeffrey Lisewski
Mary Jane and George McCartney
Anthony J. Melone
The Pumpkin Foundation
Joseph H. and Carol F. Reich
May and Samuel Rudin
Family Foundation, Inc.
Jane Safer
Linda S. Sanford
The Seth Sprague Educational and Charitable Foundation
Bert Wells and Laura Walker
Jeffrey S. Wilson
Kurt D. Woestel

$5,000 – $19,999
George Campbell Jr., Ph.D.
The Cofﬁ Family
Stuart Fischer and Jeanette Mall
Isambard Kingdom Brunel Society
of North America
L’Oreal USA Inc.
The Lehmann Family Fund
Paul and Marilyn Malchow
The Neuberger Berman Foundation
The Susan and Elihu Rose Foundation
The Edward John and Patricia Rosenwald Foundation
Samueli Foundation
Anil Shrivastava and Namita Luthra
Singer Sewing Company

$1,000–$4,999
The Morris and Alma Shapiro Fund
Lisa and Alan Sinzheimer

$200–$499
Anna Ewing and John Capostosto
Erik and Christina Dutschmann
Ewing Marion Kauffman Foundation
Jill and Jeffrey Lisewski
Mary Jane and George McCartney
Anthony J. Melone
The Pumpkin Foundation
Joseph H. and Carol F. Reich
May and Samuel Rudin
Family Foundation, Inc.
Jane Safer
Linda S. Sanford
The Seth Sprague Educational and Charitable Foundation
Bert Wells and Laura Walker
Jeffrey S. Wilson
Kurt D. Woestel

$50–$199
The Countess Moira Charitable
Foundation
The Gordon and Betty Moore Foundation
Motorola Solutions Foundation
The Pinkerton Foundation
Target
Xerox Corporation

Stephen and Maureen Sands
The Morris and Alma Shapiro Fund
Lisa and Alan Sinzheimer

$10–$49
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Erik and Christina Dutschmann
Ewing Marion Kauffman Foundation
Jill and Jeffrey Lisewski
Mary Jane and George McCartney
Anthony J. Melone
The Pumpkin Foundation
Joseph H. and Carol F. Reich
May and Samuel Rudin
Family Foundation, Inc.
Jane Safer
Linda S. Sanford
The Seth Sprague Educational and Charitable Foundation
Bert Wells and Laura Walker
Jeffrey S. Wilson
Kurt D. Woestel

$5–$9
The Countess Moira Charitable
Foundation
The Gordon and Betty Moore Foundation
Motorola Solutions Foundation
The Pinkerton Foundation
Target
Xerox Corporation

$1–$4
Anna Ewing and John Capostosto
Erik and Christina Dutschmann
Ewing Marion Kauffman Foundation
Jill and Jeffrey Lisewski
Mary Jane and George McCartney
Anthony J. Melone
The Pumpkin Foundation
Joseph H. and Carol F. Reich
May and Samuel Rudin
Family Foundation, Inc.
Jane Safer
Linda S. Sanford
The Seth Sprague Educational and Charitable Foundation
Bert Wells and Laura Walker
Jeffrey S. Wilson
Kurt D. Woestel

$0.1–$1
Anna Ewing and John Capostosto
Erik and Christina Dutschmann
Ewing Marion Kauffman Foundation
Jill and Jeffrey Lisewski
Mary Jane and George McCartney
Anthony J. Melone
The Pumpkin Foundation
Joseph H. and Carol F. Reich
May and Samuel Rudin
Family Foundation, Inc.
Jane Safer
Linda S. Sanford
The Seth Sprague Educational and Charitable Foundation
Bert Wells and Laura Walker
Jeffrey S. Wilson
Kurt D. Woestel

The Campaign for NYSCI
The President’s Council is a distinguished group of scientists, academics, business leaders, entrepreneurs, philanthropists, foundation executives and other individuals who have interests in science, education and the cultural and intellectual life of New York and the nation.

Members of the President’s Council act as partners in NYSCI’s mission to engage the New York City community through ground-breaking exhibitions, stimulating programs and educational activities — helping transform STEM learning throughout the city and across the globe.

NYSCI’s President’s Council provides unrestricted support to the institution. This enables researchers and educators to develop the most innovative programs and products in science education. It provides opportunities for award-winning exhibition developers to dream up the most educationally empowering exhibits in the world. And it provides a foundation to staff members devoted to youth empowerment and access.

NYSCI thanks its 2014 – 15 President’s Council members.

Co-Chairs
Ravenel Curry
Gary Pillersdorf
Sara Lee and Axel Schupf

Vice Chairs
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Anna M. Ewing and John Capotosto
Jim and Barb Korein
Martin Kuperberg and Susan J. Lorin
Mary Jane and George McCartney
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Jeffrey Salkin
Stephen and Macone Sands
Cecily Carrman Selby
And Shrinivas Anand
Namita Luthra
Jonathan Spielman
Jeanne M. Sullivan
Michael Zigman
### Financial Statements

#### Statement of Financial Position

<table>
<thead>
<tr>
<th>Year Ended June 30</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
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<tr>
<td>Cash and cash equivalents</td>
<td>$2,195,312</td>
<td>$411,075</td>
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<td>Grants, contributions and pledges receivable, net</td>
<td>$3,169,215</td>
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<td>Prepaid expenses and other assets</td>
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<td>Investments</td>
<td>$3,679,401</td>
<td>$4,015,324</td>
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<td>Investments — board designated</td>
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<td>$1,942,378</td>
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<tr>
<td>Investments — restricted</td>
<td>$300,060</td>
<td>$336,405</td>
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<tr>
<td>Property and equipment, net</td>
<td>$5,682,530</td>
<td>$4,980,035</td>
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<td>Contribution value of the use of land, building and building improvements, net</td>
<td>$32,145,088</td>
<td>$50,566,364</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$ 70,073,376</strong></td>
<td><strong>$ 70,775,776</strong></td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,415,866</td>
<td>$1,785,090</td>
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<tr>
<td>Deferred revenue</td>
<td>261,715</td>
<td>215,801</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$ 1,677,581</strong></td>
<td><strong>$ 1,995,881</strong></td>
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<tr>
<td><strong>Net Assets</strong></td>
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<tr>
<td>Unrestricted</td>
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<tr>
<td>Temporarily Restricted</td>
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<tr>
<td>Permanently Restricted</td>
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<td></td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$70,073,376</strong></td>
<td><strong>$70,775,776</strong></td>
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</tbody>
</table>

**In 2014 NYSCI adopted a more conservative method of recognizing grant revenue, which resulted in a one-time $3.4 million decrease in grants, contributions and pledges receivable (see Statement of Financial Position) and in a temporarily restricted contributions (see Statement of Activities).**

#### Statement of Activities

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2015 Total</th>
<th>2014 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Income</strong></td>
<td></td>
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<td></td>
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<tr>
<td>Contributions</td>
<td>$6,481,545</td>
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<td>$2,208,373</td>
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<tr>
<td>In-kind contributions</td>
<td>85,801</td>
<td>130,760</td>
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<td>988,568</td>
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<tr>
<td>Appropriations from the City of New York</td>
<td>1,520,253</td>
<td>4,272,395</td>
<td></td>
<td>6,143,978</td>
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<tr>
<td>Admissions, workshops, memberships and exhibit fees</td>
<td>3,353,917</td>
<td>5,546</td>
<td></td>
<td>3,539,515</td>
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<tr>
<td>Use of facilities and other income</td>
<td>500,260</td>
<td></td>
<td></td>
<td>500,260</td>
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<td>Investment return, net</td>
<td>(15,155)</td>
<td>50,335</td>
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<td>14,351</td>
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<td>Auxiliary activities</td>
<td>53,881</td>
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<td>53,881</td>
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<td>Subtotal</td>
<td>19,074,728</td>
<td>2,707,260</td>
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<td>21,732,479</td>
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<td><strong>Net assets released from restrictions</strong></td>
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<td>$8,993,847</td>
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<tr>
<td><strong>Subtotal</strong></td>
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<td>20,792,555</td>
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<tr>
<td><strong>Operating Income</strong></td>
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<td></td>
<td>20,792,555</td>
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<tr>
<td><strong>Operating Expenses</strong></td>
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<tr>
<td>Program Services</td>
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<td></td>
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<td></td>
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<tr>
<td>Exhibits</td>
<td>6,382,072</td>
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<td>6,393,615</td>
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<td>Education</td>
<td>3,958,735</td>
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<td>3,938,409</td>
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<td>Science</td>
<td>4,243,200</td>
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<td>4,218,530</td>
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<td>Public programs</td>
<td>778,037</td>
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<td></td>
<td>803,851</td>
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<td>Program planning</td>
<td>216,059</td>
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<td>206,384</td>
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<td>Total Program Services</td>
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<td>16,384,407</td>
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<td>Supporting Services</td>
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<td>Management and general</td>
<td>3,487,900</td>
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<td></td>
<td>2,810,443</td>
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<td>Fundraising</td>
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<td>3,022,655</td>
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<td>Marketing and communications</td>
<td>401,667</td>
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<td>257,679</td>
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<tr>
<td>Total Supporting Services</td>
<td>5,765,122</td>
<td></td>
<td></td>
<td>5,195,784</td>
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<tr>
<td><strong>Total Operating Income</strong></td>
<td></td>
<td></td>
<td>20,792,555</td>
<td></td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>20,792,555</td>
<td></td>
</tr>
<tr>
<td><strong>Deficit of Operating Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Over Operating Expenses</td>
<td>(10,108,048)</td>
<td>1,295,049</td>
<td></td>
<td>(8,813,003)</td>
</tr>
<tr>
<td><strong>Non-Operating Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment income</td>
<td>155,944</td>
<td>24,691</td>
<td></td>
<td>180,635</td>
</tr>
<tr>
<td>Contributions</td>
<td></td>
<td></td>
<td></td>
<td>103,935</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>40,171</td>
<td>1,295,049</td>
<td>103,935</td>
<td>(600,724)</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td></td>
<td></td>
<td>103,935</td>
<td></td>
</tr>
</tbody>
</table>

#### Notes

**Operating Expenses:**
- Total Operating Income: $22,048,619
- Net assets released from restrictions: $(8,993,847)
- Auxiliary activities: $331,821
- Use of facilities and other income: $500,260
- Total Operating Expenses: $22,169,572

**Operating Expenses by Type:**
- Program Services: $16,464,510
- Supporting Services: $5,765,122

**Assets:**
- Total Assets: $70,073,376
- Cash and cash equivalents: $2,195,312
- Prepaid expenses and other assets: $544,712
- Investments: $3,679,401
- Property and equipment, net: $5,682,530

**Liabilities:**
- Total Liabilities: $1,677,581
- Accounts payable and accrued expenses: $1,415,866
- Deferred revenue: $261,715

**Statement of Financial Position:**
- Year Ended June 30, 2015 (with comparative amounts at June 30, 2014)

**Unrestricted:**
- TemporaryRestricted: $6,481,545
- Permanently Restricted: $2,208,373
- Total: $8,689,918

**Temporarily Restricted:**
- Total: $155,944

**Permanently Restricted:**
- Total: $155,944

**Change in Net Assets:**
- Beginning of year: $5,435,196
- End of year: $5,477,652

In 2014 NYSCI adopted a more conservative method of recognizing grant revenue, which resulted in a one-time $3.4 million decrease in grants, contributions and pledges receivable (see Statement of Financial Position) and in a temporarily restricted contributions (see Statement of Activities).
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